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19 March 1973

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MEMORANDUM FOR GENERAL ALLEN

SUBJECT: Organization

Lew:

In my view there are three main functions of intelligence--production, collection and management. In talking to the other day, he expressed an inclination to view the collection and management (budget) functions as one and the same thing, that is, he sees the operation as falling in the budget function. I don't think this is a good idea.

Another problem that is beginning to bug us is one of image. Our staff is already being thought of as "CIA." This is obviously contrary to the DCI's wishes. For instance, the Army Times carried an article

With these two factors in mind, I recommend you consider the following:

- a. Name the total organization the "National Intelligence Staff." This would make you Director, National Intelligence Staff, Jack, Deputy Director, etc.
- b. Name my people the "National Intelligence Production Group."
- c. Rename
 Budget Group."

 people the "National Intelligence
 - d. Set up a "National Intelligence Collections Group."
- e. Rename the ONE the "National Intelligence Estimates Group."
 - f. And add to this the USIB Secretariat.

You can call us "Deputy Directors For" or just "Directors" as you see fit.

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I think these names have the advantage of being rememberable.

I think the collections group should be separate because you will need a separate view of the trade-offs between costly collection systems extant or proposed. Further, you need an interface between the production function and the collection function which is at least initially free of the budget consideration. I don't think this could be done in the absence of a separate review group in the collection field.

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